

APPENDIX A

WECDSB 2014-15 Budget Process

This document is meant to outline the annual budget process, along with general timelines for development of the operating and capital budgets.

Summary: Key Budget Stages and Activities

| Step | Key Budget Stage | Key Budget Activity | Deliverable(s) | Responsible for Completion | Approximate Date |
|------|---------------------|---|---|----------------------------------|----------------------------------|
| 1 | Plan | Proposed budget timelines developed by Finance and communicated to all departments. | (1) Budget Timeline | Finance | (1) Jan 6 - 10 |
| | | | (2) Presentation at a Public Board Meeting | | (2) Jan 28 |
| 2 | Forecast | Enrolment forecast prepared by Human Resources and signed off by Executive Council. Forecast of staffing begins. | (1) Enrolment Forecast | (1) Human Resources | (1) Jan 13 – Feb 14 (5 weeks) |
| | | | (2) Enrolment Sign-Off | (2) Executive Council | (2) Feb 18 |
| 3 | Forecast | Preliminary funding forecast prepared by Finance. Communication of anticipated budget challenges based on forecast. | (1) Preliminary Funding Forecast | Finance | (1) Feb 17 – Feb 27 (8 days) |
| | | | (2) Presentation at a Public Board Meeting | | (2) Mar 25 |
| 4 | Budget | Allocation of budget envelopes (salaries/benefits, departments, schools) prepared by Finance. | Preliminary Funding Forecast broken out by envelope with explanations | Finance | Feb 28 |
| 5 | Budget | Preparation of departmental budgets, central school budget allocations and salary and benefits budget development. | (1) Departmental & School Budgets | (1) All Operating Departments | (1) Mar 3 – 14 (2 weeks) |
| | | | (2) Preliminary Staff Allocation Forecast | (2) Human Resources | (2) Mar 14 |
| | | | (3) Salary & Benefits Budget | (3) Finance | (3) Mar 17 – 21 (1 week) |
| 6 | Budget | Budget consolidation prepared by Finance. | Consolidated Draft Budget | Finance | Mar 24 – Mar 28 |



| Step | Key Budget Stage | Key Budget Activity | Deliverable(s) | Responsible for Completion | Approximate Date |
|------|---------------------|--|--|---|---|
| 7 | Revise | Update report and draft budget tabled with Trustees, including potential alternative program delivery options and/or program reductions. EFIS ¹ is populated and updated to reflect GSN ² announcements. | (1) Draft Budget with pressures and reduction options(2) Presentation at a Public Board Meeting | Finance | (1) Mar 31 – Apr 17 (2) Apr 22 |
| 8 | Revise | Trustees review phase including preparation of a short-list of budget prioritization alternatives for community input. | Short-list of budget prioritization alternatives to community | Trustees | Apr 22 – May 2 (2 weeks) |
| 9 | Revise | Community consultation period. | Feedback | Community and Finance | May 5 – 16 (2 weeks) |
| 10 | Revise | Final draft budget documents revised and tabled. EFIS is updated and refined. | (1) Updated budget documents (2) Draft Final Budget tabled with Trustees (3) Report & Presentation at a Public Board Meeting | Finance | (1) May 20 – 26 (1 week) (2) May 27 (3) May 27 |
| 11 | Approve | Final Board deliberations and public consultation. | (1) Budget deliberations & public consultation(2) Approved Budget | (1) Trustees and Community (2) Trustees | (1) May 27 – Jun 23 (4 weeks) (2) Jun 23 |
| 12 | Approve | Final Board approved budget submitted to Ministry of Education through EFIS. | Submitted Budget | Finance | June 27 |

NOTES:

¹EFIS = Education Finance Information System

²GSN = Grants for Student Needs