



WINDSOR-ESSEX CATHOLIC
DISTRICT SCHOOL BOARD

2013-14 BUDGET

Presented at:
Supervised Delegation Meeting
May 28, 2013



BUDGET PROCESS

- **Commenced in February with approval of budget schedule**
- **Report presented at March public meeting which provided information on:**
 - **Provincial & local contexts**
 - **Preliminary forecast of budget target**
 - **Initial enrolment projection**
 - **Budget pressures**



BUDGET CONSULTATION

- **Traditional approach replaced with request for input from stakeholders through Ministry Supervisor**
- **Based on this consultation, Supervisor issued report in April on “Ensuring Financial Stability”**
- **This and previous Supervisor reports formed the basis for preparing the budget being presented**



PROVINCIAL PRIORITIES FOR EDUCATION

- **High levels of student achievement**
- **Reduced gaps in student achievement**
- **Increased public confidence in publicly funded education**



CURRENT PROVINCIAL ENVIRONMENT

- **Challenging Provincial fiscal outlook**
- **Impacts of implementing Bill 115 – Putting Students First Act**



2013-14 GRANTS FOR STUDENT NEEDS

- **Continuation of a more constrained fiscal environment**
- **GSN Province-wide will be held stable in 2013-14**



GSN FUNDING ENHANCEMENTS – GENERAL

- **Additional funding to address Provincially mandated improvements to labour agreements**



GSN FUNDING ENHANCEMENTS – TO KEEP UP WITH COSTS

- **2% Student Transportation increase to reflect higher operating costs**
- **2% Utilities increase to account for higher commodity prices**
- **7.9% Electricity increase to address higher electricity costs**



GSN FUNDING REDUCTIONS

- **Salary funding benchmark reduction to reflect new Provincially mandated labour agreements**
- **Benefits funding benchmark reduction to reflect new Provincially mandated labour agreements**
- **34-Credit Threshold funding reduction**



FUNDING OUTSIDE OF THE GSN

- **Funding will continue to be provided under Educational Program – Other grants**
- **Some examples include:**
 - **Autism Supports and Training**
 - **Community Use of Schools Coordinator**
 - **Focus on Youth**
 - **Mental Health Strategy**
 - **Specialist High Skills Majors**
 - **Full-Day Kindergarten Program**



PROVINCE-WIDE CAPITAL FUNDING

- **\$620M for major Capital Priorities funding over 3 years**
- **\$150M for School Condition Improvement**
- **\$40M for Temporary Accommodations**
- **\$31M for Full Day Kindergarten minor renovations and equipping**



WECDSB STRATEGIC PLAN PRIORITIES

- **Faith Development**
 - **Funding taken from grants provided for other categories**
- **Student Achievement**
 - **Board meets or exceeds Provincial average**

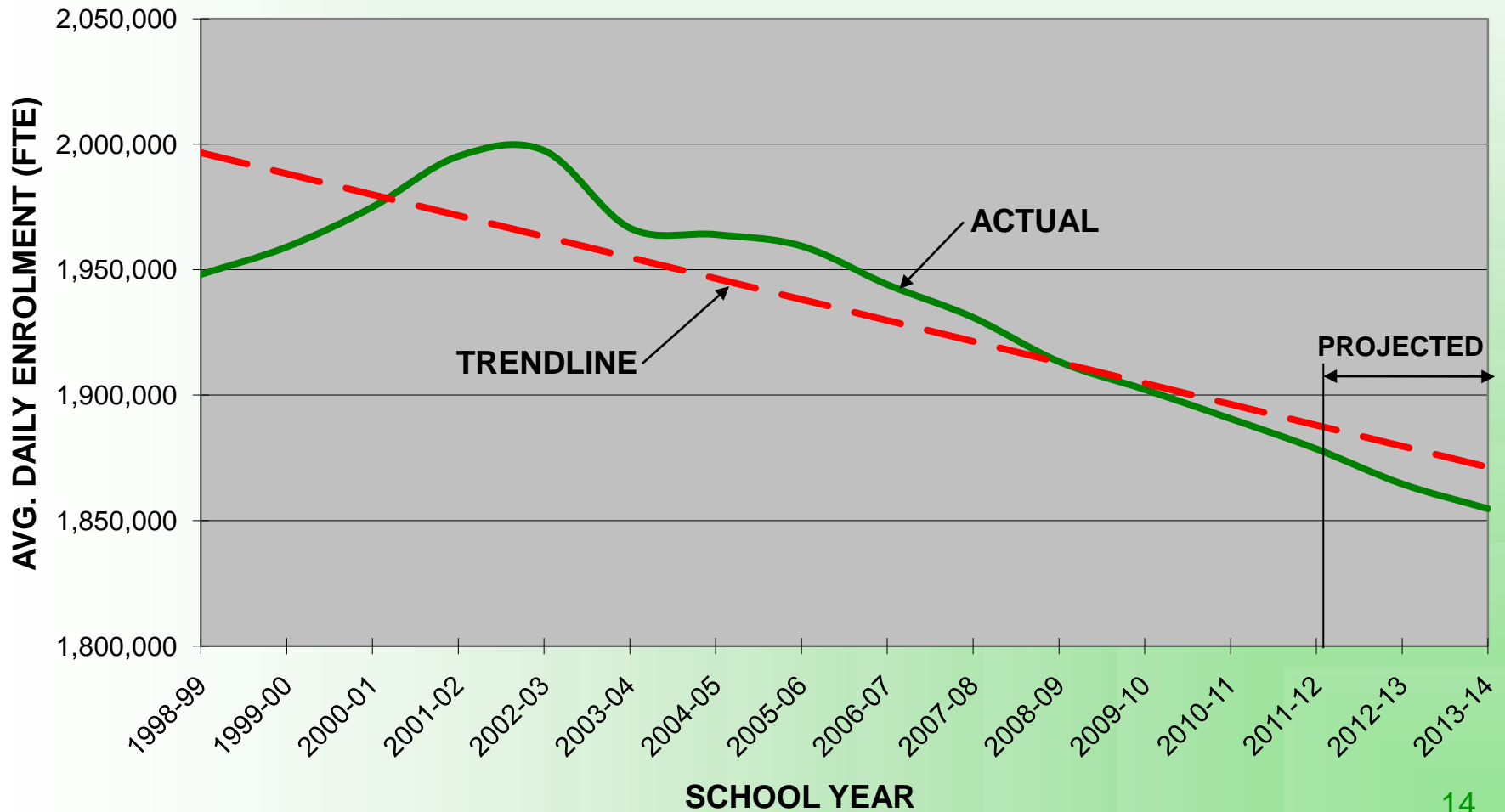


BUDGET PRESSURES AND CHALLENGES

- **Declining Enrolment**
 - **Provincial enrolment has declined every year since 2002-03**
 - **6.0% actual total decline across Province through to 2011-12**
 - **WECDSB projected rate of decline is 4.7% for 2013-14 (without FDK)**
 - **Expectation is that decline will continue for several more years**

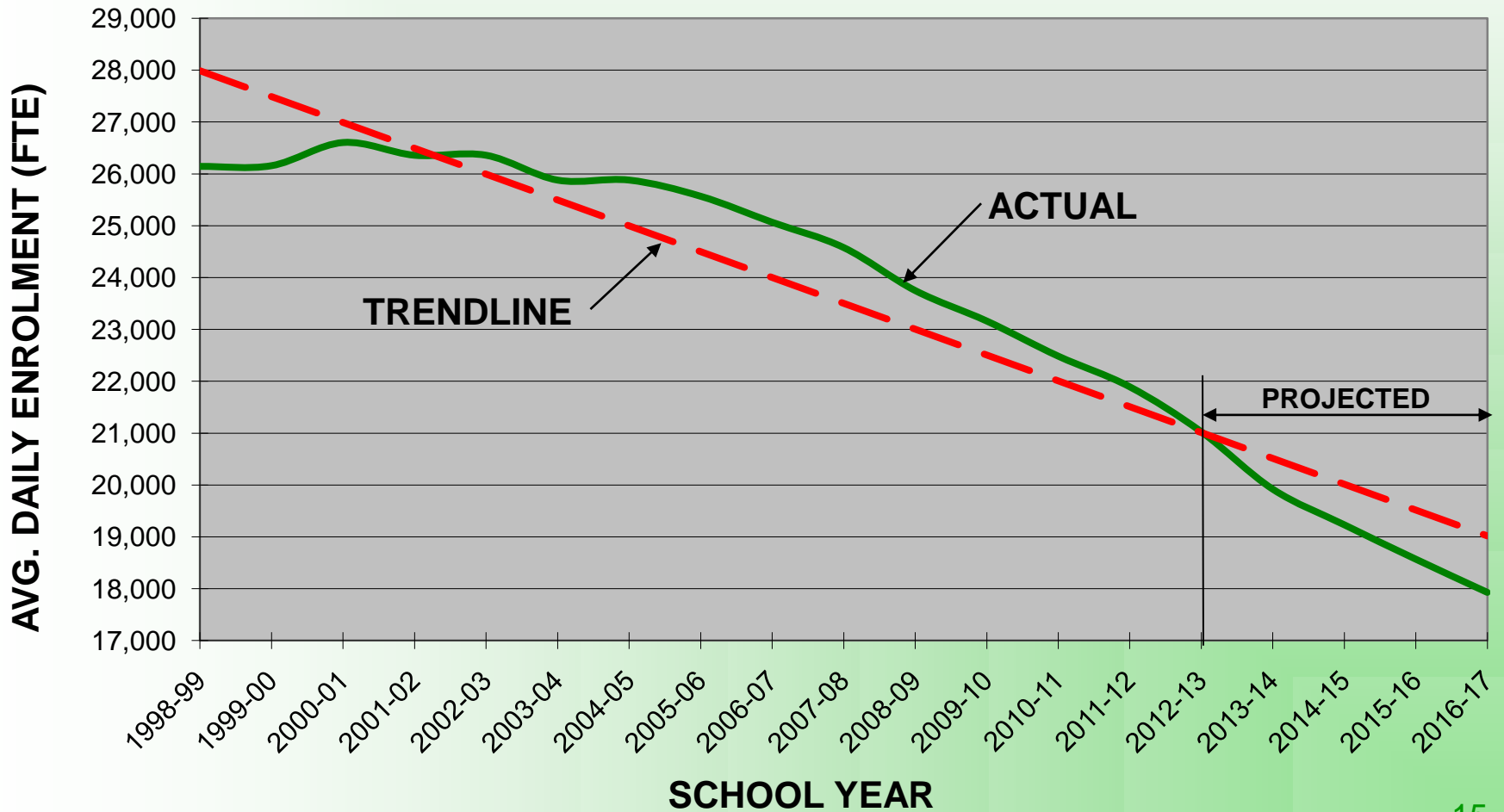


ONTARIO HISTORICAL ENROLMENT



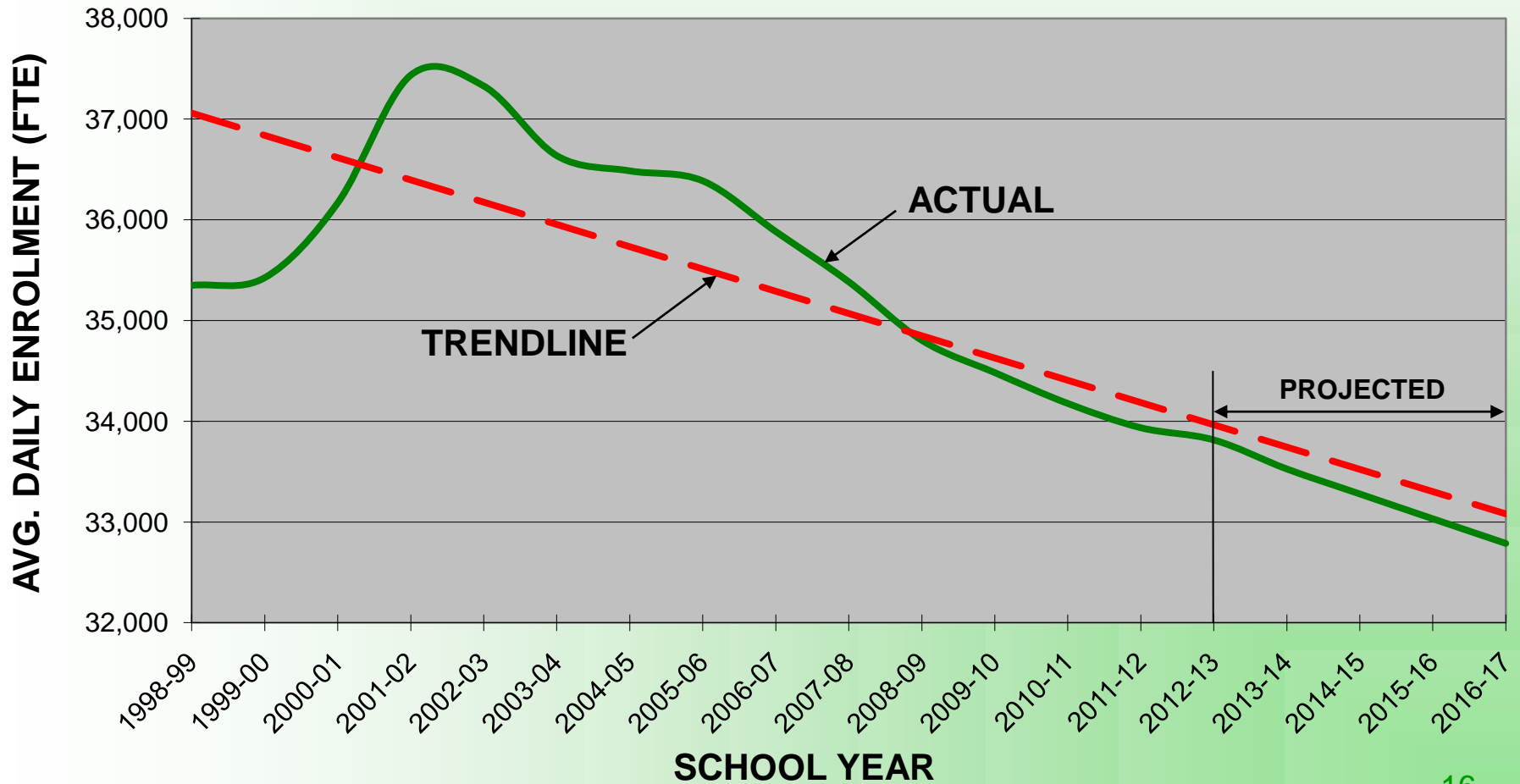


WECDSB HISTORICAL ENROLMENT





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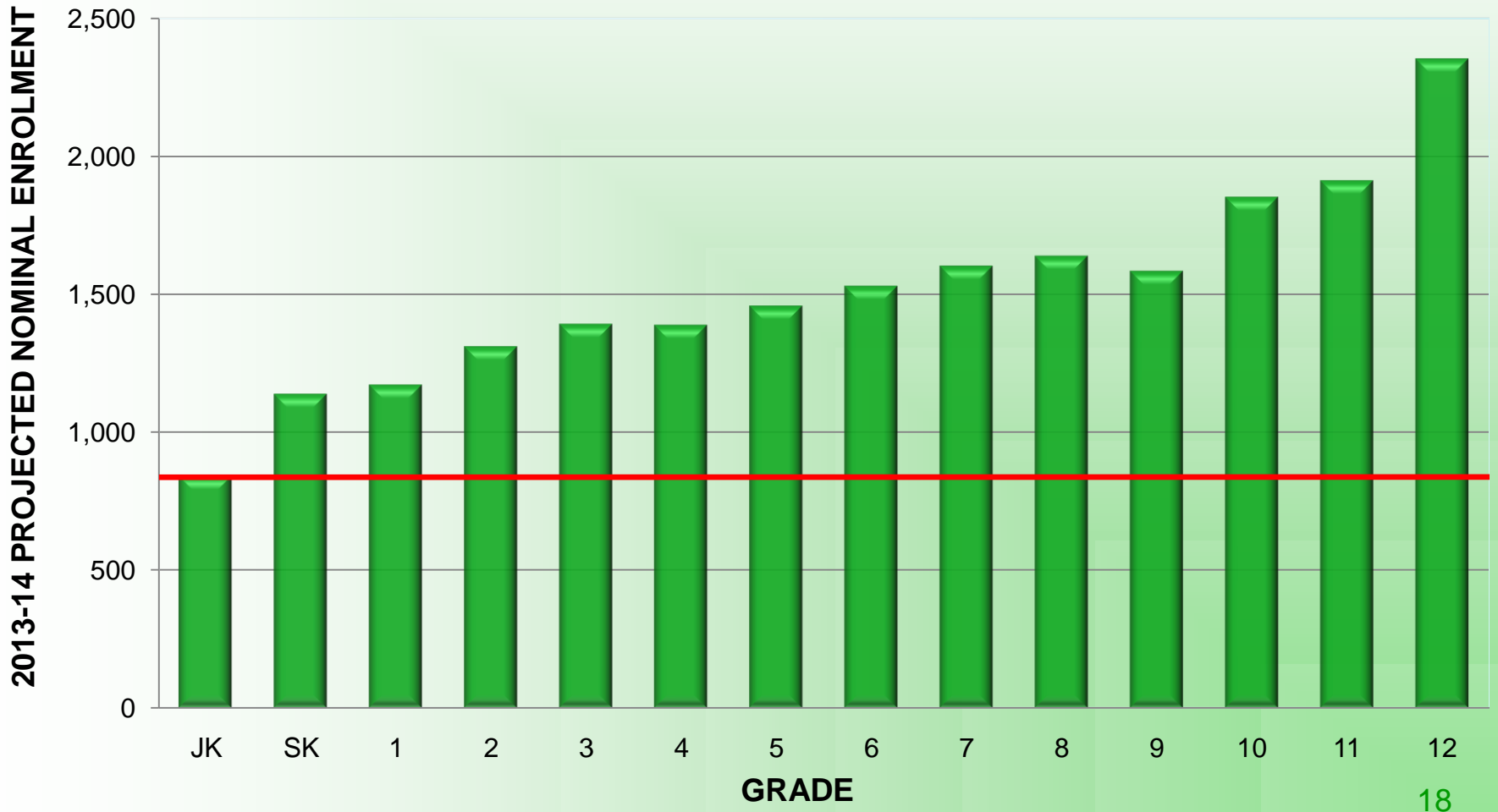


WECDSB ENROLMENT BY GRADE

GRADE	2013-14 PROJECTED NOMINAL ENROLMENT (i.e. Head Count)
JK	841
SK	1,137
1	1,171
2	1,309
3	1,391
4	1,387
5	1,456
6	1,528
7	1,601
8	1,637
9	1,582
10	1,850
11	1,910
12	2,351
TOTAL	21,151



WECDSB ENROLMENT BY GRADE





BUDGET CHALLENGES (Cont'd)

- **Grant Reductions**
 - **\$7.6M in reduced grant revenues to WECDSB largely due to projected 1,027 FTE enrolment decline in 2013-14**
- **Increasing Costs**
 - **Operating costs continue to increase**



BUDGET CHALLENGES (Cont'd)

- **Organizational Realignment**

- **Declining enrolment has resulted in reduced staffing needs**
- **Organization is being realigned with view to address challenges over longer term**

- **Long Term Accommodation Planning**

- **Several review processes have taken place**
- **Ongoing planning and action remains necessary in the coming years to reduce amount of surplus school capacity which is unfunded**



BUDGET CHALLENGES (Cont'd)

- **Special Education**
 - **Committed to inclusive model, which results in budget pressure**
- **Faith Formation**
 - **Strategic priority is not funded by GSN**



BUDGET CHALLENGES (Cont'd)

- **Technology**
 - **Reduced Ministry funding makes keeping pace with changes difficult**
- **34 Credit Cap**
 - **Projected reduction in Ministry funding to WECDSB**
- **Capital Deficit**
 - **\$722K from school renewal to address**



CONTRACTUAL ISSUES

- **Board pays 50% of the salary and benefits for each OECTA local union president or designate (\$183K)**
- **Board required to appoint teacher-in-charge at 22 schools with VPs (\$22K)**
- **Board required to have more dept. heads than necessary (\$230K)**
- **Custodians workload based on no. of rooms not sq. footage (\$975K)**



BUDGET TARGETS

- **Prior years' \$0.8M accumulated budget deficit is projected to be eliminated by the end of 2013-14**
- **Reductions were identified in April by Director to fully achieve this target through retirements:**
 - **Elimination of 2 Manager positions**
 - **Elimination of 3 Non-Union staff positions**
 - **Reduction of 1 FTE Principal and 1 FTE VP**
 - **Reduction of 1 Union clerical position**



BUDGET TARGETS

- **Proposed budget reflects a balanced in-year position at the end of 2013-14**
- **Measures to achieve this include:**
 - **Administration staff reduction**
 - **Teaching staff reduction due to declining enrolment based on Ministry formulas**
 - **Attendance support program implementation**
 - **Layoff of 2-Speech Language Pathologists and 2-Psych. Associates**
 - **Other miscellaneous reductions**



PROGRAM CHANGES WHICH IMPACT BUDGET

- **Student Success program adjustments**
- **Secondary VPs to teach additional section**
- **Secondary Spec. Ed. Dept. Heads to teach consistent with other boards**



BOARD ADMINISTRATION

- **Administration expenditures continue to be below Ministry allocation**
- **WECDSB's total management complement is lower than all Catholic school boards with comparable enrolment except one, which has 2,000 lower enrolment**
- **Number of senior administrators is at or below boards of comparable size**



REVENUE SUMMARY

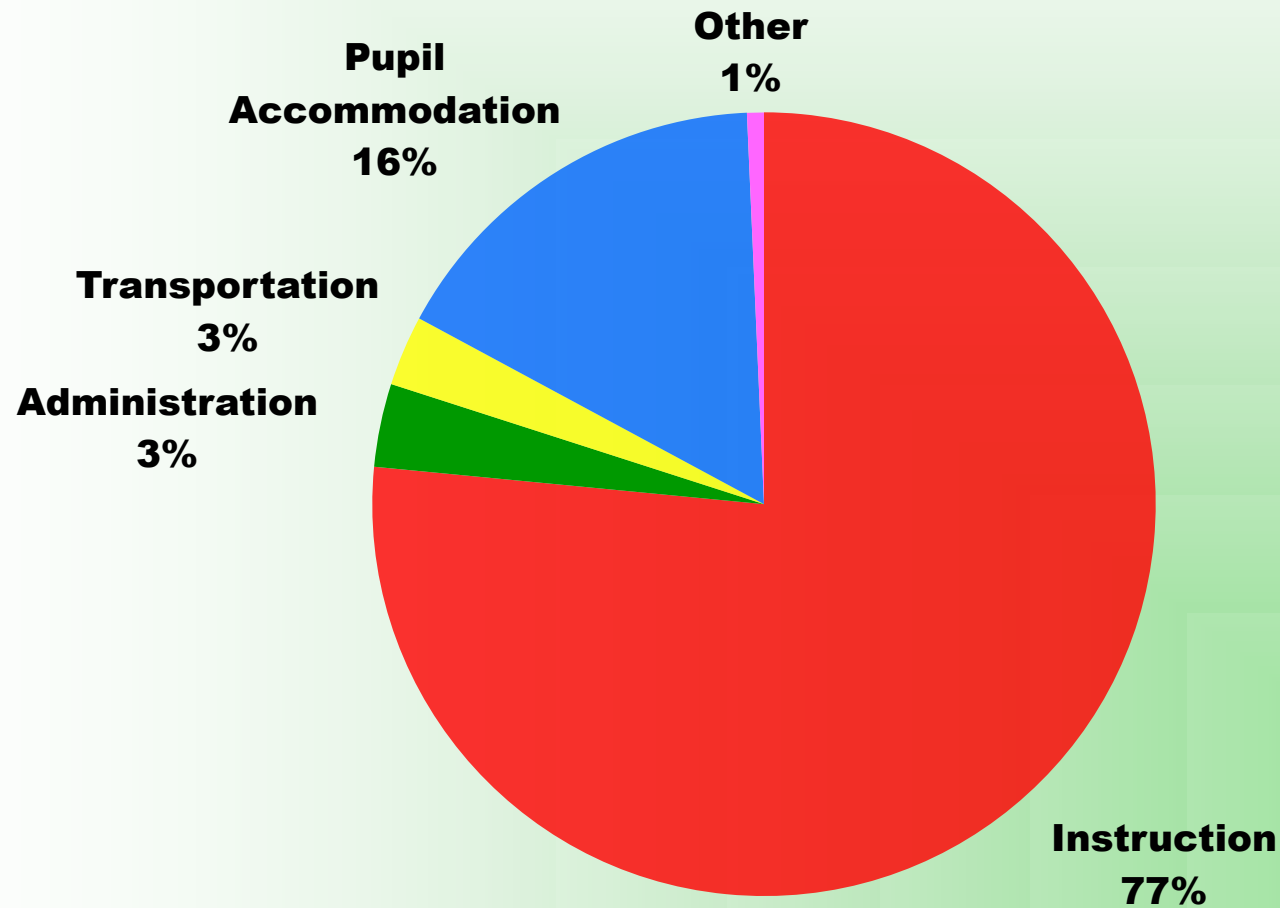
• Operating	\$215.3M
• Capital	18.3M
• Other	<u>12.2M</u>
• Total Revenue	<u><u>\$245.8M</u></u>



EXPENDITURE SUMMARY

• Instruction	\$187.1M
• Other Operating	15.2M
• Pupil Accommodation and Other	<u>42.2M</u>
• Total Expenses	<u>\$244.5M</u>

2013-14 EXPENSE BREAKDOWN





BUDGET SUMMARY

• Total Revenues	\$245.8M
• Total Expenses	<u>(244.5M)</u>
• In-Year Surplus	\$ 1.3M
• Projected Prior Year Accumulated Deficit	(0.8M)
• Internally restricted surplus unavailable to balance	<u>(0.5M)</u>
• Projected Accumulated Surplus/Deficit	<u>\$ 0.0M</u>



SUMMARY

- **Board mission and strategic objectives are reflected in the budget**
- **Classroom programs continue to be fully funded and continue to expand**
- **Budget contains provisions for elimination of the accumulated deficit at the end of 2013-14**
- **Long term view is necessary to plan for significant and ongoing projected enrolment and funding reductions**